

**12:00 PM – 4:00 PM KAYAKING WITH REI**

GENE COULON  
MEMORIAL BEACH PARK  
(10 MIN. WALK FROM HOTEL)

Attendees will launch from Gene Coulon Memorial Beach Park and paddle north along the shore of Lake Washington, crossing over to Clarke Beach Park on Mercer Island. On a clear day, we will be treated to spectacular views of Mt. Rainier, the Olympic Mountains, Lake Washington, and the Boeing Factory.

**7:00 AM – 6:00 PM REGISTRATION FOR ALL GUESTS**

GRAND PREFUNCTION

**8:00 AM – 12:00 PM FRESH TRACKS CLIMBING ACTIVITY**

REI  
222 YALE AVE N,  
SEATTLE, WA

Join Fresh Tracks leaders for a morning of climbing at REI! Standing 65 feet tall, the REI Rock Climbing Pinnacle has been an iconic feature of the Seattle landscape since the REI Flagship store’s grand opening in 1996. Pinnacle climbers are treated to spectacular views of the Seattle skyline as well as peek-a-boo view of the surrounding mountains on a clear day. Challenge yourself and find ways to support your peers reaching new heights!

*Please note that we will be meeting in the Seattle Room for breakfast at 8:00 am and departing for REI promptly at 9:00 am. Participants should wear comfortable clothes that allow movement. REI will provide climbing shoes, harness, and safety equipment for a fun morning of climbing.*

**FACILITATORS**

CJ GOULDING Fresh Tracks  
JUAN MARTINEZ Fresh Tracks

**11:45 AM – 12:30 PM LUNCH FOR SITE VISIT PARTICIPANTS**

LAKE WASHINGTON  
BALLROOM – 3RD FLOOR

**12:30 PM – 5:00 PM SITE VISITS (OPTIONAL)**

MEET FOR SITE VISITS  
IN LAKE WASHINGTON  
BALLROOM – 3RD FLOOR

*Includes travel time*

Attendees will participate in optional site visits to local South King County programs to gain a deeper understanding of place-based strategies, pathway designs, lessons, and challenges in developing and/or deepening education and employment pathways for opportunity youth. Site visit schedule is as follows (please refer to your confirmation email for exact schedule and details of your site visit, including bus departure times):

**SITE VISIT SCHEDULE**

- 12:00 PM:** Buses arrive at Hyatt Regency Lake Washington
- 12:15 PM:** Attendees and staff organize for travel in Lake Washington Ballroom
- 12:30 – 1:20 PM:** Buses depart for site visit locations
- 4:30 – 5:00 PM:** Return to Hyatt Regency Lake Washington

## SITE VISITS INCLUDE:

### Federal Way Open Doors & Seattle Education Access

Staff Lead: Monique Miles, Aspen Institute Forum for Community Solutions

In 2015, Federal Way Open Doors was created to address the needs of the scholars in the region who found themselves unable to finish high school in a traditional high school. The scholars we serve need flexibility in order to balance the many responsibilities they have and/or overcome barriers and obstacles to education due to life circumstances.

Originally, the program was online and credit-based. Over time, we found that particular model serves only a certain type of learner; therefore, our program has evolved to become competency-based. Our youth have access to GED certification and a project-based learning with online options if appropriate through the development of an individualized learning plan. Our staff provides academic coaching and support and strong case-management in addition to relying on community-based organizations to meet all the needs of our scholars. Every year we have doubled our enrollment, graduation outcomes and college enrollment. 100% of our graduates are college and career connected. The youth we serve comment that having access to food, 12 open hours and relationships with caring adults is our program's biggest strengths.

Seattle Education Access (SEA) was founded in 2002 as a drop-in center in Seattle's University District to help homeless youth prepare for, access, and graduate from higher education programs. We provide intensive, one-on-one mentorship to help each student create a life, career, and academic plan so they have the support and resources available to succeed in school and become economically self-sufficient. SEA's mission is "to provide higher education advocacy and opportunity to young people struggling to overcome poverty and adversity in King County."

In 2011, SEA relocated our program staff to partner sites across King County to be more accessible to students in areas with high rates of poverty and educational inequity. SEA staff are now stationed in every region of urban King County so students can get support at a location and time that is convenient for them. At the core of our program model, SEA acts as the liaison between over 50 agencies, including GED programs, alternative high schools, basic needs centers, community and technical colleges, and housing programs. With this change, SEA has doubled the number of students served.

SEA's programs are open to all low-income young people ages 16-29 in King County, Washington. While other college access programs help high-achieving students transfer directly to college after graduation from a traditional high school, we prioritize students who did not successfully complete high school, have experienced homelessness, been in foster care, single parents, and immigrants. Despite these barriers, 79% of SEA students enrolled in college have graduated or remain in good academic standing. By comparison, only 58% of community college students graduate regardless of socioeconomic background.

### King County Employment and Education Resources

Staff Lead: Jamie McAuliffe, Aspen Institute Forum for Community Solutions

King County's Department of Community and Human Services provides equitable opportunities for people to be healthy, happy, self-reliant and connected to the community. Through the Employment and Education Resources Division (EER), DCHS offers a variety of programs and services including job skills training, vocational education, GED attainment, job placement and college and career navigation. King County EER also plays a leadership role in King County Re-engagement Provider Network, the Seattle-King County WorkSource System.

This site visit will take place at YouthSource, its South King County Re-engagement Center, which offers comprehensive services to opportunity youth. Reconnect to Opportunity, a young-adult led outreach effort to connect opportunity youth with best-fit pathways within the system, is operated by King County EER and co-located at YouthSource. Career LaunchPad is King County EER's newest program strategy, which places Career Navigators at various Re-engagement Centers throughout King County to support young people with their employment needs, in an effort to keep them engaged in school.

## South Seattle College, Georgetown Campus & Apprenticeship Training Center

Staff Lead: Yelena Nemyo, Aspen Institute Forum for Community Solutions

Regional momentum is building in King County around apprenticeship, youth apprenticeship and pre-apprenticeship. The Georgetown Campus of South Seattle College plays an important role in terms of regional partnerships and also is home to many pathways, training over 3,000 apprentices and journey-level workers annually in 60 different trades. Each of the on-campus training centers provides classroom and laboratory space with training equipment focused upon specific industry needs. Each program offers certificate options. The variety of certificates plus an associate degree option provide students with the flexibility to reach their personal goals. The apprenticeship programs offer immediate employment while training at family-wage jobs. Students learn in the classroom and labs with the college and obtain practical hands-on experience in the industry. The curriculum is developed in collaboration with business, labor, industry, and government through apprenticeship training committees, industry coalitions, and regulatory agencies. Employers and industry leaders are actively involved in training advancements and product development. This site visit will highlight apprenticeship pathways at South Seattle College, as well as how King County education and workforce entities are working together to develop and expand cross-system partnerships to increase access to apprenticeship, youth apprenticeship, and pre-apprenticeship opportunities.

## Starbucks White Center Training Store

Staff Lead: Emma Uman, Aspen Institute Forum for Community Solutions

On August 4, 2017, the Starbucks Coffee Company opened a store located in White Center, WA, an area about 10 miles south of Seattle. The store is part of the company's initiative to invest in at least 15 underserved communities across the U.S. by 2018 by creating local jobs, partnering with area nonprofit organizations to provide in-store job-skills training for youth, and working with local women- and minority-owned contractors, suppliers and vendors. A hallmark of the Starbucks stores located in underserved areas is the vision that they double as community hubs. To that end, each store houses a training space where a local nonprofit leads job skills training for community members. In White Center, the YWCA Greenbridge Youth Employment Program facilitates the training programs. When the classrooms are not in use, they're available for community programming such as Coffee with Cops, live music, and other meetings/discussions requested by the local organizations and other community members.

The White Center location was the seventh such store to open in the country. There are currently ten community stores nationwide; the others are in Jamaica Queens, NY; Ferguson, MO; Phoenix, AZ; Chicago, IL; Baltimore, MD; Long Beach, CA; Miami Gardens; Trenton, NJ; Brooklyn, NY.

## Treehouse

Staff Lead: Sheri Brady, Aspen Institute Forum for Community Solutions

Treehouse envisions – and strives to create – a world where every child that has experienced foster care has the opportunities and support they need to pursue their dreams and become productive members of our community. Treehouse provides academic and other essential support for more than 7,500 foster youth each year, toward the goal of ensuring that all foster youth in Washington graduate from high school at the same rate as their peers with a plan for their future. The extended graduation rate for foster youth in Treehouse's Graduation Success program is 89 percent – 7 percent higher than the rate for all students in Washington. This rate includes graduates throughout King County, and a growing number of school districts in Pierce and Spokane counties.

In stark contrast, the extended graduation rate for youth in foster care statewide is just 49 percent. This rate has spurred Treehouse to scale up its work and focus on a new statewide goal: By 2022, youth in foster care across Washington state will graduate from high school at the same rate as their peers, with support and a plan to launch successfully into adulthood.

## 5:30 PM – 6:00 PM **NEW PARTICIPANT & COMMUNITY ORIENTATION**

GRAND I  
-1ST FLOOR

This optional session will provide an opportunity for new attendees to network and learn about OYF.

## 6:15 PM **TRAVEL TO RECEPTION**

HOTEL LOBBY

Meet in Hyatt Regency lobby for travel to reception.

## 7:00 PM – 8:30 PM **COMMUNITY RECEPTION**

FARESTART  
PANORAMIC CENTER  
PACIFIC TOWER  
1200 12TH AVENUE SOUTH  
SEATTLE, WA

Reception for all guests hosted at the FareStart's Panoramic Center at the Pacific Tower. FareStart provides real solutions to poverty, homelessness, and hunger by helping people transform their lives through food for over 25 years – one person, one job, and one community at a time. FareStart helps people overcome barriers to employment by teaching work and life skills they need to succeed in the food service industry and in life. By investing in people and building community, FareStart transforms homelessness, hunger and poverty into human potential.

Pacific Tower is a dynamic hub for some of Washington State's most vital and innovative public and nonprofit organizations. Pacific Tower brings together the health care training programs of Seattle Central College with leading organizations whose work spans issues of health care, education, job creation, energy conservation and the health of the nonprofit sector. The driving vision for Pacific Tower is to create an environment that fosters intentional linkages and synergies among the partner organizations to magnify their impact.

### **WELCOME REMARKS**

**STEVE PATRICK** Aspen Institute Forum for Community Solutions  
**MARY JEAN RYAN** Community Center for Education Results,  
The Road Map Project

### **SPOKEN WORD PERFORMANCE**

*LIO, Totem Star artist*

7:00 AM – 6:00 PM  
GRAND PREFUNCTION

**REGISTRATION FOR ALL GUESTS**

7:30 AM – 8:00 AM  
GRAND PREFUNCTION/  
GRAND BALLROOM  
– 1ST FLOOR

**BREAKFAST**

8:00 AM – 9:45 AM

**OPENING PLENARY & KEYNOTE ADDRESS: EXPANDING EQUITY OPPORTUNITY AND JUSTICE FOR ALL**

GRAND BALLROOM  
– 1ST FLOOR

The opening plenary session will feature a keynote address delivered by john a. powell, director of the Haas Institute for a Fair and Inclusive Society at UC Berkeley. john will share his theory on targeted universalism, including his scholarship on the power of belonging when working toward building a fair and inclusive society. john will be joined by philanthropic leaders, including Tricia Raikes of the Raikes Foundation and Luz Vega-Marquis of the Marguerite Casey Foundation, who will both apply john's theories to their grant-making strategies, while also highlighting the unique role philanthropy can play in supporting communities to work toward expanding equity, opportunity, and justice for all, especially our most vulnerable and oppressed youth and young adults. These leaders will extract lessons learned from their community work and grant-making strategies that are aimed at creating inclusive communities with our young people and other community leaders as partners and co-creators in this mission.

**DANCE PERFORMANCE**

*Performance of In The Garden by Cheryl Delostrinos, Fausto Rivera, and Randy Ford of Au Collective*

**POETRY PERFORMANCE**

*Carlynn Newhouse, Youth Speaks Seattle & Arts Corps*

**WELCOME REMARKS**

**MONIQUE MILES** Aspen Institute Forum for Community Solutions

**STEVE PATRICK** Aspen Institute Forum for Community Solutions

**PLENARY SPEAKERS**

**STEVE PATRICK** Aspen Institute Forum for Community Solutions (Moderator)  
**john a. powell** Director, Haas Institute for a Fair and Inclusive Society at the University of California, Berkeley

**TRICIA RAIKES** Co-founder, Raikes Foundation

**LUZ A. VEGA-MARQUIS** President & CEO, Marguerite Casey Foundation

**YOUTH RESPONDENTS**

**RYAN DALTON** Program Coordinator, EMPLOY, Cowen Institute (New Orleans)

**SHAWNICE JACKSON** Youth Advocate, National Council of Young Leaders – Opportunity Youth United (Baltimore)

9:45 AM – 10 AM

**BREAK FOR PASSING**

## 10:00 AM – 11:30 AM CONCURRENT SESSIONS

LAKE WASHINGTON I  
-3RD FLOOR

### **BUILDING EFFECTIVE PATHWAYS: Creating Entrepreneurship Pathways for Opportunity Youth**

This workshop will feature the emerging learnings from the Youth Entrepreneurship Fund, which supports innovative collaborative approaches to creating entrepreneurship pathways for opportunity youth in three OYF communities. YEF grantees from the California's Del Norte County and Tribal Lands Youth Initiative, Philadelphia's Project U-Turn, and San Francisco's Roadmap to Peace will share their models (including approaching program design with an equity lens), the roles of key partners, and strategies for adapting entrepreneurship curriculum to support unique needs of opportunity youth in their communities. Grantees will also share emerging lessons, opportunities, and challenges in designing and implementing entrepreneurship pathways for opportunity youth, and their vision for long-term impact and future of entrepreneurship in their communities.

**JOYCE KLEIN** Aspen Institute Economic Opportunities Program (Facilitator)  
**RUTH BARAJAS-CARDONA** Bay Area Community Resources  
**ALFREDO MATHÉW** Network for Teaching Entrepreneurship, Bay Area  
**YELENA NEMOY** Aspen Institute Forum for Community Solutions  
**MIGNON VERDELL** Philadelphia Youth Network  
**GENEVA WIKI** The California Endowment

SEATTLE  
-3RD FLOOR

### **BUILDING EFFECTIVE PATHWAYS: Moving the Needle on Postsecondary Outcomes**

As part of Opportunity Works, Seattle Education Access has refined and spread its postsecondary bridging efforts and secured sustainable funding to maintain the work beyond Opportunity Works. Participants will hear the story of the development and scale plans of an organization that provides bridge and postsecondary support services to youth in area reengagement programs. The session will explore the strategies SEA uses and the promising results in postsecondary persistence of SEA participants.

**TERRY GROBE** Jobs for the Future (Facilitator)  
**ASHLEY ALDAY** Seattle Education Access  
**JEFF COREY** Seattle Education Access  
**DANIKA MARTINEZ** Seattle Education Access  
**ANGELA PIERCE** Seattle Education Access  
**NICOLETTE ROE** Seattle Education Access

BELLEVUE II  
-3RD FLOOR

### **BUILDING EFFECTIVE PATHWAYS: Reconnecting Young Men of Color: Lessons Learned in Opportunity Works Sites**

To serve opportunity youth effectively, we need targeted strategies that take into account their unique circumstances and leverage their assets. In the Opportunity Works Social Innovation Fund initiative, young men of color were identified as a priority population and now that the initiative is in its third year, sites have learned critical lessons and promising practices about serving young men of color in areas such as recruitment, engagement, student voice and culturally responsive practices. In this interactive session, representatives from South King County and San Francisco will share specific strategies that they have used to reengage and serve young men of color. San Francisco will

focus on developing culturally responsive practices and South King County will share the origins and current status of their work targeting Latinx youth served in reengagement centers. Participants will have an opportunity to share what they done in their communities and strategize about how lessons learned through Opportunity Works can inform their own work back home.

**MAMADOU NDIAYE** Jobs for the Future (Facilitator)

**HANNELORE MAKHANI** King County Department of Community and Human Services

**CHRIS WALKER** Bay Area Community Resources

BELLEVUE I  
-3RD FLOOR

**BUILDING EFFECTIVE PATHWAYS: Trauma-Informed Practices**

Many of the young people we work with have experienced trauma. As practitioners we have to be mindful of how trauma impacts our young people. There is also the secondary trauma of staff as they often hold and carry the weight of the youths' trauma. Drawing on the work of a trauma expert, Dr. Allen Eugene Lipscomb, we will provide an overview of types of trauma, its impacts and approaches to trauma-informed practice. Indiana Barrenechea from Bay Area Community Resources in San Francisco, one of the seven sites in the Opportunity Works SIF initiative, will join us and share their approaches to trauma-informed practices for their youth and staff. We will then create opportunities for participants to share how they have navigated youth trauma and the approaches they use. Secondly, we will offer opportunities for participants to share the ways they manage or might manage addressing the secondary trauma that staff frequently experience.

**CHERYL ALMEIDA** Jobs for the Future (Facilitator)

**MARK FITZFORRY** Jobs for the Future (Facilitator)

**INDIANA BARRENECHEA** Bay Area Community Resources

LAKE WASHINGTON II  
-3RD FLOOR

**COLLABORATING FOR IMPACT: Shifting Practices in Community-Based Organizations**

Backbones and collaboratives can learn from how Opportunity Works communities have shifted practices in community-based organizations through such approaches as learning communities, direct coaching and "playbooks." Two sites in the network (Philadelphia and New Orleans) will share specific, purposeful tools and strategies they've developed to set standards of practice within their communities as the implementation phase of their Opportunity Works Back on Track projects winds down – including schedules and agendas from Community of Practice meetings and retreats; excerpts from program "playbooks and cookbooks;" and their unique direct coaching model. Panelists will share actual tools and approaches, as well as the challenges they've faced. Participants, working in smaller table groups, will have a chance to compare and contrast approaches, share their own best practices, and engage with presenters to consider how these practices might be adapted to fit work taking place in their communities.

**MIKE SACK** Jobs for the Future (Facilitator)

**ROXY BARNEBEY** Philadelphia Youth Network

**DANIEL COLAMECO** Philadelphia Youth Network

**AUNDREA GREGG** Cowen Institute

**NICOLE YOUNG** Bard Early College in New Orleans

**JASAMINE YOUNG-PAULHILL** Philadelphia Youth Network

GRAND I  
-1ST FLOOR

## COLLABORATING FOR IMPACT: Creating a Culture of Equity

To create a world where all young people have the opportunity to attain the skills needed to succeed regardless of their background or socioeconomic circumstances, OYF collaboratives are placing equity at the center of their efforts. Join us for this session as we explore how some OYF partners are using different strategies to build a culture of equity that focuses on, and in some instances prioritizes equity, while doing system and institutional change work. The panel will share how they are addressing institutional inequity while engaging those who are most impacted by their work. Questions will include what was their starting place and why? How has the context in which they are working impacted the how and why of their process? What have they learned from their equity journey?

**SHERI BRADY** Aspen Institute Forum for Community Solutions (Moderator)

**KATHY HAMILTON** Boston Private Industry Council

**DAVID HARRIS** Urban Strategies Council

**KHITA POTTINGER** Boston Public Schools

**MOLLY YOUNG** Austin Opportunity Youth Collaborative

RENTON CLUB  
-3RD FLOOR

## YOUTH ENGAGEMENT: Youth Re-engagement, Empowerment, and Storytelling

How do you engage and serve young adults in effective and meaningful ways? This session will share promising youth-led practices for re-engaging opportunity youth throughout South King County. During this highly interactive session, Peer Connectors from King County Reconnect to Opportunity will provide a framework for youth engagement and facilitate a conversation around dismantling structural thinking with real stories. We will also discuss how we are using social media as a platform to empower young people to own their success. You will hear directly from students who have been connected to non-traditional education pathways and who have been involved with opportunity youth work. We will also highlight youth organizing efforts led by SOAR, including King County Youth Advisory Council and Opportunity Youth United's Community Action Team. Participants looking for new outreach strategies, who want to boost their re-engagement efforts, and learn from one another, are encouraged to attend.

### FACILITATORS

**FREDA CRICHTON** Reconnect To Opportunity, King County

**TORI FELDER** Reconnect To Opportunity, King County

**TEVIN GLADNEY** Reconnect To Opportunity, King County

**MAKAYLA WRIGHT** SOAR, Opportunity Youth United – Community Action Team

### STUDENT PANELISTS

**HALIMA MOHAMED** RTC 21 Graduate

**OMAR OSMAN** KCYAC

**ISAIAH TULASAGA** RTC 21 Graduate

**AVION WILLIAMS** Youth Source



RAINIER  
-3RD FLOOR

**USING DATA TO GUIDE DECISIONS AND ASSESS IMPACT:  
Findings from the OYF Evaluation: What's changed? What have we learned? And what does it mean for the future?**

During this session – open to all convening attendees – Equal Measure will present summative findings from its 3-year evaluation of the OYF. Findings about key areas of progress towards changing systems to support opportunity youth – and the tactics used to achieve these shifts – will be highlighted. During this interactive session, participants will have an opportunity to react to and discuss these findings with one another, and to explore their implications for maintaining momentum from the OYF.

**FACILITATORS**

**JUSTIN PIFF** Equal Measure

**KIMBERLY BRAXTON** Equal Measure

**11:30 PM – 11:50 PM BREAK FOR PASSING**

**11:50 AM – 1:30 PM LUNCH & PLENARY SESSION: COLLABORATING TO REENGAGE OPPORTUNITY YOUTH IN SOUTH KING COUNTY**

GRAND PREFUNCTION/  
GRAND BALLROOM  
-1ST FLOOR

This plenary session will shine a light on the unique roles that many sectors and stakeholders are playing in the development of a reengagement system in South King County that is aimed at connecting opportunity youth to high school completion and college and career pathways. By focusing regionally and taking a collective impact approach, the unique assets and leadership of K12, postsecondary, private philanthropy, municipal government, community based organizations and young people themselves have all been brought to bear. Thousands of opportunity youth across the region are now re-enrolled in reengagement pathways, and new infrastructure is in place to work on access, quality and coordination.

**WELCOME REMARKS**

**NICOLE YOHALEM** Director, Opportunity Youth Initiative, Community Center for Education Results

**OPENING REMARKS**

**DOW CONSTANTINE** King County Executive

**PLENARY PANEL**

**SARA LEVIN** Vice President, Community Services, United Way of King County (Moderator)

**FREDA CRICHTON** Peer Connector, King County Reconnect to Opportunity

**SHEILA EDWARDS LANGE** President, Seattle Central College

**DANIKA MARTINEZ** Program Director, Seattle Education Access

**CALVIN WATTS** Superintendent, Kent School District

**1:30 PM – 2:15 PM BREAK FOR REFLECTION & NETWORKING**

1:30 PM – 5:00 PM

RENTON CLUB & RAINIER  
-3RD FLOOR

## OPPORTUNITY WORKS MEETING

The purpose of this meeting is to bring together the seven communities in the Opportunity Works Social Innovation Fund that are building pathways to postsecondary credentials and career success for opportunity youth, and in particular young men of color. Led by Jobs for the Future, sessions will be devoted to sharing lessons learned across the course of the initiative, sharing strategies for scaling and sustaining Back on Track schools and programs, discussing effective practices with young men of color, sharing tools and materials the sites have developed on their implementation of Back on Track practices, and celebrating the many significant accomplishments of Opportunity Works.

2:15 PM – 3:45 PM

LAKE WASHINGTON I  
-3RD FLOOR

## DEEP DIVE & INNOVATIVE DESIGN STUDIO SESSIONS

### Racial Equity and Rigor in Collective Impact Research: The Evolution of the Data Function at Community Center for Education Results

The data team at the Community Center for Education Results (CCER) supports the Road Map Project initiative through partnership, transparent data, rigorous methods and accessible tools. This deep dive session will explore the evolution of CCER's data function, going from showing what to testing why. Join the team as they discuss several recent shifts towards supporting community questions, deeper sub-racial disaggregation, using data science and mixed-methods research, as well as tracking racial (in)equity in the local education system indicators to shine a light on policy and practice shifts necessary for justice.

**DR. SHELBY COOLEY** Community Center for Education Results (Facilitator)

**DR. JOSE HERNANDEZ** Community Center for Education Results

**NATASHA ROSENBLATT** Community Center for Education Results

BELLEVUE I  
-3RD FLOOR

### Stopping the School-to-Prison Pipeline: Leveraging a Local Tax Levy to Stem the Flow of Opportunity Youth

This deep dive session will feature a discussion of Best Start for Kids, the King County voter-approved property tax levy that invests in promotion, prevention and early intervention strategies that support healthier, more resilient children, youth, families and communities. Presenters will discuss the levy itself, its evolution, how it built upon the King County Youth Action Plan, and the investment and evaluation approach, with a focus on investments being made in stopping the school-to-prison pipeline.

**NICOLE YOHLEM** Community Center for Education Results (Moderator)

**ZAC DAVIS** King County Department of Community and Human Services

**JEN DEYOUNG** Public Health – Seattle & King County

GRAND I  
-1ST FLOOR

### Beyond the Job – Strategies for Supporting Retention and Advancement

This deep dive session will explore ways in which community-based organizations and employers are collaborating to connect opportunity youth to employment and support them to stay retained, access additional education and training, and to advance. Presenters will share emerging lessons from their work in the Demonstration Cities and through the Pathways to Careers Fund. Participants will have the opportunity to join the conversation about shared challenges across

communities, note unique contextual differences, and distill trends and implications that we should continue to consider as a field.

**EMMA UMAN** Aspen Institute Forum for Community Solutions (Moderator)

**SOUTHIMALA KESSAY** YMCA of Greater Seattle

**GERALD LABENSKY JR** Chipotle Mexican Grill

#### RESPONDENTS

**MARIE DAVIS** 100,000 Opportunities Initiative™

**DAMARR SMITH** Thrive Chicago

LAKE WASHINGTON II  
-3RD FLOOR

### The Heart of Financial Capability: Using the Human Genome as a Guide to Understand and Improve Participants' Financial Lives

In this interactive innovative design studio, attendees will deconstruct the concept of financial capability by reflecting on program participants' financial experiences, challenges and opportunities, and exploring the connection between workforce development and financial well-being. Staff of national youth workforce organizations will engage in a fishbowl with attendees to discuss the key steps in the integration process – such as identifying participants' financial needs, cross-training staff, and establishing partnerships – for embedding financial capability services into their youth workforce programs. Attendees will also explore successes and challenges in delivering financial education, financial coaching, and access to financial accounts, and identify opportunities for expanding their programs to include these services.

#### FACILITATORS

**DOMINIQUE DERBIGNY** Prosperity Now

**OLA WADIBIA** Prosperity Now

#### PANELISTS

**LEAH CULLUM** NPower

**DAVID MILLER** Juma Ventures

**AMANDA NATHAN** STRIVE International

**CHARLIE THOMPSON** Urban Alliance

GRAND VII  
-1ST FLOOR

### Building Understanding Across Generations: Youth Voice and Intergenerational Dialogue

This interactive innovative design studio will share findings and best practices from a series of intergenerational conversations that the Youth Voice Project hosted across the city of Boston. These conversations focused on pressing community issues that were identified by young people through a round of focus groups. Youth Voice Project leaders will share our experience in developing conversations that provided a welcoming space for people across all generations to enter and tell their stories, voice their opinions, and organize together to create sustainable solutions in a concrete way. Through sharing not only our methodology and process, but our findings as well, we hope to illustrate that these conversations are not only possible, but extremely necessary, and to encourage their spread into other communities across the country. We will share our tools for training young people to facilitate these conversations, in ways which center, amplify, and empower youth voice. All ages are welcome and encouraged to attend this session and engage in an intergenerational dialogue with us!

**SHAYLA FONFIELD** Youth Voice Project (Facilitator)

**AMANDA SHABOWICH** Youth Voice Project (Facilitator)

**LASHON AMADO** National Council of Young Leaders – Opportunity Youth United

**2:30 PM – 5:30 PM**

OFF SITE  
BALLMER GROUP  
OFFICES

## **OYF LEADERSHIP COUNCIL MEETING**

*Transportation for funders departs hotel at 1:45pm.  
Please meet in lobby at 1:30pm.*

The purpose of this meeting is to convene national and regional philanthropic investors in the Opportunity Youth Forum, Opportunity Works, and the 100,000 Opportunities Initiative™ Demonstration Cities. Investors will share updates on their work and learn about updates from philanthropy across the opportunity youth field. AIFCS staff will frame the history of the national opportunity youth eco-system and movement, including the role of AIFCS, and solicit advice and feedback from funder partners on the present and future focus of our work.

*Please note that the OYF Leadership Council will meet at the offices of the Ballmer Group, followed by reception and dinner at Wild Ginger. Please arrive in the lobby of the Hyatt Regency Lake Washington at 1:30 pm to board the shuttle, which will depart promptly at 1:45 pm.*

### **FACILITATORS**

**MONIQUE MILES** Aspen Institute Forum for Community Solutions

**STEVE PATRICK** Aspen Institute Forum for Community Solutions

**KEN THOMPSON** Aspen Institute Forum for Community Solutions

**3:45 PM – 4:00 PM**

## **BREAK FOR PASSING**

**4:00 PM – 6:30 PM**

VARIOUS LOCATIONS

## **OPEN SPACE & NETWORKING**

**4:00 PM – 6:00 PM**

OFF SITE  
CODIGA PARK

## **OYF YOUTH LEADERS VISIT WITH MUCKLESHOOT INDIAN TRIBAL ELDER**

OYF Youth Leaders will have an opportunity to meet with Renee Rose Lozier Rojas, an elder to the Muckleshoot Indian Tribe, who has worked for the Muckleshoot Tribal College for 13 years. Together, we will visit Codiga Park, where Renee will share the history of the land that hosts our gathering, and the knowledge she gained from her elders when she was growing up.

*Meet in the lobby of the Hyatt Regency Lake Washington at 4:00 pm for transportation to Codiga Park.*

### **STORYTELLING**

**RENEE ROSE LOZIER ROJAS**, elder, Muckleshoot Indian Tribe

**4:00 PM – 5:00 PM**

ADAMS  
-3RD FLOOR

## **CALIFORNIA OPPORTUNITY YOUTH NETWORK (COYN) MEETING**

The purpose of this meeting is to convene COYN to discuss issues of interest to the California sites in order to deepen their community of practice.

**JERMAINE BRUBAKER** Coordinator, California Opportunity Youth Network (Facilitator)

**4:00 PM – 5:00 PM**

BAKER  
-3RD FLOOR

## **NORTHEAST OPPORTUNITY YOUTH NETWORK (NEON) MEETING**

NEON communities will convene to share reflections on their work throughout the engagement with OYF, changes and trends in the field, and direction for the next phase of the efforts.

**4:00 PM – 5:00 PM**

WEST SEATTLE  
-3RD FLOOR

## **RURAL COHORT MEETING**

The purpose of this meeting is to convene the Rural Cohort to discuss issues of interest to the rural sites in order to deepen their community of practice.

**5:00 PM – 5:15 PM BREAK FOR PASSING**

**5:15 PM – 6:30 PM PATHWAYS TO CAREERS FUND GRANTEE & PARTNERS MEETING**

ADAMS  
-3RD FLOOR

This meeting will provide the opportunity for Pathways to Careers Fund grantees to come together to share about their work and learn about other organizations and employers engaged through projects supported by the Fund. This session is open to anyone interested in learning more about the Pathways to Careers Fund.

EMMA UMAN Aspen Institute Forum for Community Solutions (Facilitator)

**5:15 PM – 6:30 PM REENGAGEMENT MEETING**

BAKER  
-3RD FLOOR

Invitation-only discussion to gather information for an AIFCS report on reengagement systems to be released in Fall 2018.

LESLIE RENNIE-HILL Consultant, Aspen Institute Forum for Community Solutions (Facilitator)

**5:15 PM - 6:30 PM YOUTH ENTREPRENEURSHIP FUND COMMUNITY OF PRACTICE MEETING**

WEST SEATTLE  
-3RD FLOOR

This meeting of the Youth Entrepreneurship Fund Community of Practice is open to all communities and partners interested in youth entrepreneurship, and will provide space to share work, opportunities, and challenges in designing entrepreneurship pathways for opportunity youth.

**FACILITATORS**

JOYCE KLEIN Aspen Institute Economic Opportunities Program

YELENA NEMOY Aspen Institute Forum for Community Solutions

**7:00 PM DINNER ON YOUR OWN**

See Seattle & South King County Activity Guide for More Information

**7:00 PM OYF YOUTH LEADERS DINNER**

VINO ON THE LANDING  
800 NORTH 10TH PLACE E,  
RENTON, WA

Meet in the lobby of the Hyatt Regency Lake Washington at 6:15 pm

**7:30 AM - 8:00 AM BREAKFAST**

GRAND PREFUNCTION/  
GRAND BALLROOM - 1ST FLOOR

**8:00 AM - 1:00 PM OPPORTUNITY WORKS MEETING**

RENTON CLUB & RAINIER  
-3RD FLOOR

The purpose of this meeting is to bring together the seven communities in the Opportunity Works Social Innovation Fund that are building pathways to postsecondary credentials and career success for opportunity youth, and in particular young men of color. Led by Jobs for the Future, sessions will be devoted to sharing lessons learned across the course of the initiative, sharing strategies for scaling and sustaining Back on Track schools and programs, discussing effective practices with young men of color, sharing tools and materials the sites have developed on their implementation of Back on Track practices, and celebrating the many significant accomplishments of Opportunity Works.

## 8:00 AM – 9:30 AM **MORNING PLENARY SESSION: USING RIGOROUS DATA & MEASUREMENT TO DESIGN AN EQUITY AGENDA**

GRAND PREFUNCTION/  
GRAND BALLROOM  
– 1ST FLOOR

The purpose of this plenary session is to share lessons from local communities in the Opportunity Youth Forum and leaders from national networks and organizations related to deepening a commitment to using data for both equity and impact. Leaders from StriveTogether and Bloomberg Associates will share lessons from their national platforms as they have worked to embed practices aimed at achieving metric impact, specifically population level outcomes, including an emphasis on boys and men of color. Leaders from local communities in the Opportunity Youth Forum, including South King County, Seattle and Del Norte County & Tribal Lands, will share lessons learned as they have partnered with local school districts and other community-based partners to collect and analyze data – including through non-traditional practices – that have led to program improvement and deepened community-level commitments to measurement, continuous improvement and equity.

### **POETRY PERFORMANCE**

**CORNELIUS CAMBRONERO** Youth Speaks Seattle, Arts Corps and Totem Star

### **PLENARY SPEAKERS**

**MEG LONG** President, Equal Measure (Moderator)

**JENNIFER BLATZ** President & CEO, Strive Together

**DR. SHELBY COOLEY** Research Scientist, Community Center for Education Results

**LINDA GIBBS** Principal, Bloomberg Associates

**HIKMA SHERKA** Youth Leader, King County Youth Advisory Council

**GENEVA WIKI** Program Manager, Building Healthy Communities, California Endowment, & Del Norte County and Tribal Lands

## 9:30 AM - 9:45 AM **BREAK FOR PASSING**

## 9:45 AM – 11:15 AM **CONCURRENT SESSIONS & CONSULTANCIES**

WEST SEATTLE  
– 3RD FLOOR

### **BUILDING EFFECTIVE PATHWAYS: Building a High-Quality Career Pathway Ecosystem in Your Community**

In this session, the Philadelphia Youth Network (PYN) will discuss our newly released Career Development Framework. PYN has been engaged in a year-long process with cross-sector partners to outline what it means for a young person to be college and career ready in today's evolving economy. We have focused on the development opportunities youth need access to and the outcomes employers desire. The Framework supports efforts to ensure quality is coordinated across programs and strategies, shows how programs and strategies can connect in a continuum of support, and provides clear linkages for all stakeholders in creating a quality career pathway system.

Participants will:

1. have a thorough understanding of the Framework and its components;
2. explore ways to use the Framework and associated tools to build a more agile feedback loop between stakeholders;
3. leave with specific resources to take back to their community.

### **FACILITATORS**

**FARRAH FARNESE** Philadelphia Youth Network

**JERE MAHAFFEY** Philadelphia Youth Network

BELLEVUE I  
-3RD FLOOR

## **DEVELOPING SUPPORTIVE POLICIES: Leveraging Public Resources and Systems for High School Completion in Washington State: Open Doors and High School 21+**

This session will provide an overview of two Washington state policy frameworks for high school completion: Open Doors, the K12-funded dropout recovery system, and High School 21+, a statewide competency-based high school diploma program operated by the state's community and technical colleges and funded through Adult Basic Education. Presenters will discuss the evolution of each framework from a policy and implementation standpoint. In addition, they will share examples of how some districts and colleges are blending the models, ensuring seamless transitions for young adults and stronger handoffs to postsecondary pathways.

**NICOLE YOHALEM** Community Center for Education Results (Facilitator)  
**TROY GORACKE** Washington State Board for Community and Technical Colleges  
**LAURIE SHANNON** Office of the Superintendent of Public Instruction

BELLEVUE I I  
-3RD FLOOR

## **DEVELOPING SUPPORTIVE POLICIES: Advocacy Academy: Defining and Advancing Your Local and State Policy Priorities**

One of OYF's goals is to shape an advocacy agenda and policy priorities focused on local, state and national system alignment and change to generate better outcomes for opportunity youth. Different sites are in different places on policy – for some sites, policy and advocacy work is quite new; others have been using sophisticated strategies for years. Wherever you fall on the continuum, this session will give you an opportunity to assess your current activities and plan new ones. You will be provided tools to assess and prioritize policies you want to advance (developing, refining or expanding your policy agenda), as well as to identify advocacy strategies and tactics to advance your agenda. The opportunity youth agenda development tool was built for OYF based on the existing activities of OYF sites, and the advocacy strategies tools were adapted from the Reconnecting Youth Campaign's Advocacy Academy.

**THADDEUS FERBER** Forum for Youth Investment (Facilitator)

LAKE WASHINGTON I  
-3RD FLOOR

## **YOUTH ENGAGEMENT: Youth-Led Change: Opportunity Youth United**

What does youth-lead change look like? In this session, we will hear from young leaders who will share their personal leadership journeys from local advocacy and service to the national system reform efforts as part of the National Council of Young Leaders (NCYL) and the grassroots Opportunity Youth United (OYU) movement. Panelists will discuss the history and goals of NYCL and OYU and the strategies they put in place to develop young leaders as social change agents, coalescing around common system reform goals as outlined in NCYL's comprehensive policy guide, *Recommendations for Increasing Opportunity and Decreasing Poverty in America*.

**JAMIEL ALEXANDER** Aspen Institute Forum for Community Solutions, National Council of Young Leaders – Opportunity Youth United (Moderator)

**LASHON AMADO** National Council of Young Leaders – Opportunity Youth United

**RYAN DALTON** Cowen Institute, National Council of Young Leaders – Opportunity Youth United

*LIST CONTINUED ON FOLLOWING PAGE >*

**FRANSICO GARCIA** National Council of Young Leaders – Opportunity Youth United  
**TIMOTHY GUNN** National Council of Young Leaders – Opportunity Youth United  
**SHAWNICE JACKSON** National Council of Young Leaders – Opportunity Youth United  
**KIMBERLY PHAM** Project U-Turn, National Council of Young Leaders – Opportunity Youth United  
**ADAM STRONG** National Council of Young Leaders – Opportunity Youth United  
**SHANICE TURNER** National Council of Young Leaders – Opportunity Youth United

GRAND I  
1ST FLOOR

## **YOUTH ENGAGEMENT: Expanding Opportunity for Rural, Tribal, and Urban Youth through the Outdoors**

This youth-led session will present best practices for intercultural exchange and leadership development that uses the outdoors as a safe and supportive platform for systems change and healing. Participants will have an opportunity to hear from an interactive panel of youth from diverse communities who have been impacted by the outdoors to help strategize about future opportunities within the OYF network. Panelists will highlight their experience with the Fresh Tracks outdoor leadership program, a partnership between the Center for Native American Youth at the Aspen Institute, the My Brother’s Keeper Alliance at the Obama Foundation, and the Children & Nature Network. As OYF expands its commitment to rural and tribal communities, participants will engage in interactive conversations with panelists about how to integrate the outdoors into their existing and future work as they tackle inequity in systems like foster care and juvenile justice.

### **FACILITATORS**

**CJ GOULDING** Fresh Tracks  
**ERIK STEGMAN** Center for Native American Youth at the Aspen Institute

### **PANELISTS**

**DEVIN EDWARDS** My Brother’s Keeper: Boston  
**JARRETT JONES** National Council of Young Leaders - Opportunity Youth United  
**ISRAEL JUAREZ** Denver Metro Chamber of Commerce  
**KIMBERLY PIKOK** Fresh Tracks

LAKE WASHINGTON II  
-3RD FLOOR

## **YOUTH ENGAGEMENT: Youth Power: How Youth Organizing Transforms Communities and Young People**

Over the last few months, student walkouts and marches have made the country recognize the power of young people to drive change. In fact, young people have long been organizing to advance equity and justice in their communities. Recent research also indicates that engaging young people in organizing is one of the best ways to support their holistic development. This session will explore how young people are organizing, how organizing supports their development, and how funders, non-profits, and system leaders can support the leadership of young people as one the best ways to create transformative change. Eric Braxton, Executive Director of the Funders’ Collaborative on Youth Organizing, will provide an overview of the national youth organizing landscape, share findings from recent research on the outcomes of youth organizing for individual young people, and engage participants in an interactive discussion on how to support the leadership of young people.

**ERIC BRAXTON** Funders’ Collaborative on Youth Organizing (Facilitator)



GRAND VII  
-1ST FLOOR

## **USING DATA TO GUIDE DECISIONS AND ASSESS IMPACT: Collaborating for Equity and Impact: New Research Implications for Cross-Sector Social Change Work**

Addressing complex social challenges such as those faced by opportunity youth collaborations often requires the work of multiple partners. Collective Impact (CI) is one approach to cross sector collaboration that has been touted as a way to catalyze collective action and change. Much has been written, both positive and critical, about Collective Impact's ability to help create change in communities. What has not been known, until now, was whether the Collective Impact framework actually leads to better outcomes for the populations being served – and critically, whether Collective Impact can transform systems and create more equitable outcomes. Come learn about this new knowledge on how shared measurement, equity, common vision, and aligned action can catalyze systems change and impact in community collaborations, and discuss with OYF colleagues what we can use from this research to help us in our work towards equitable outcomes.

**KEN THOMPSON** Aspen Institute Forum for Community Solutions (Moderator)  
**TERRI AKEY** ORS Impact  
**ERTTREA HABTEMARIUM** ORS Impact

### **RESPONDENTS**

**CHEKEMMA FULMORE-TOWNSEND** Philadelphia Youth Network  
**LORENA ZIMMER** Denver Metro Chamber of Commerce

SEATTLE  
-3RD FLOOR

## **CONSULTANCY: Gaining Political Buy-in for Opportunity Youth Efforts in a Time of Political Turmoil**

How can leaders of opportunity youth initiatives get buy-in and participation from political leaders in times of upheaval? In this consultancy, leaders from Flint, Michigan will present their dilemma regarding gaining consistent buy-in, leadership, and participation from city government and school administration given turmoil and turnover in these sectors. Through a facilitated process, participants will provide feedback on their efforts and offer potential additional approaches.

**LILI ALLEN** Jobs for the Future (Facilitator)  
**KRISTINA JOHNSTON** Flint & Genesee Chamber of Commerce  
**DARTANYAN T. JAMERSON** Mott Community College

**9:45 AM – 11:30 AM**

## **RURAL & TRIBAL FUNDERS MEETING**

ADAMS  
-3RD FLOOR

The purpose of this meeting is to convene national and regional philanthropic investors in rural and tribal communities. AIFCS staff will share an overview of the new OYF rural and tribal opportunity youth strategy and timeline for the Rural Cohort Fund & Tribal Cohort expansion, and solicit constructive critique from investors, including identifying potential pitfalls and solutions.

### **FACILITATORS**

**MONIQUE MILES** Aspen Institute Forum for Community Solutions  
**STEVE PATRICK** Aspen Institute Forum for Community Solutions  
**DR. WYNN ROSSER, PH.D.** T.L.L. Temple Foundation

**11:15 AM – 11:30 AM**

## **BREAK FOR PASSING**

# wednesday may 16

## 11:30 AM - 12:30 PM TEAM PLANNING TIME

LAKE WASHINGTON I & II  
-3RD FLOOR

## 12:30 PM – 12:45 PM BREAK FOR PASSING

## 12:45 PM – 2:30 PM LUNCH & CLOSING PLENARY SESSION: ORGANIZING THE FIGHT FOR ECONOMIC JUSTICE & MOBILITY

GRAND PREFUNCTION/  
GRAND BALLROOM  
-1ST FLOOR

The closing plenary session will bring together leaders of efforts to disrupt poverty, including by organizing youth, families and communities to fight for economic security, mobility, and power-building. The panel will feature a mini-keynote address by David Rolf, author of *The Fight for Fifteen: The Right Wage for a Working America*. David Rolf is the President of SEIU 775 and successfully led the campaign to raise the minimum wage for workers in Seattle. He will share lessons learned from this effort, including insights into the critical role workers – and anyone impacted by poverty – play in organizing to disrupt the system so that workers receive just wages. David will be joined by other leaders who will share their community organizing efforts and other strategies, including policy changes, to disrupt poverty and increase mobility, including Nisha Patel, executive director of the US Partnership on Mobility from Poverty and Eric Braxton, executive director of the Funders' Collaborative for Youth Organizing. The plenary will also feature Lashon Amado, national coordinator of Opportunity Youth United, who will share the organization's vision for youth-led change that includes organizing to disrupt poverty and increase mobility. During the closing plenary national leaders will share a range of approaches their organization is implementing – in partnership with young adults and communities – to promote economic security, increase mobility and expand the fight for economic justice with power building at the center of meaningful and sustainable community change.

### INTRODUCTORY REMARKS

LILI ALLEN Associate Vice President, Jobs for the Future

### POETRY PERFORMANCE

I\$REAL Youth Engagement Strategist, Denver Opportunity Youth Initiative

### MINI-KEYNOTE ADDRESS

DAVID ROLF President, SEIU 775

### PLENARY PANELISTS

MONIQUE MILES Aspen Institute Forum for Community Solutions (Moderator)

LASHON AMADO National Coordinator, Opportunity Youth United

ERIC BRAXTON Executive Director, Funders' Collaborative on Youth Organizing

NISHA PATEL Executive Director, US Partnership on Mobility from Poverty

### YOUTH RESPONDENTS

AMANDA SHABOWICH Youth Coordinator, Youth Voice Project (Boston)

SHANICE TURNER Youth Leader, National Council of Young Leaders – Opportunity Youth United (Atlanta)

## 2:30 PM ADJOURN FOR ALL GUESTS BUT SITE LEADS, YOUTH LEADERS, OPPORTUNITY WORKS, AND DEMONSTRATION CITIES

## 2:30 PM - 5:30 PM **KAYAKING WITH REI**

GENE COULON  
MEMORIAL BEACH PARK  
(10 MIN. WALK FROM HOTEL)

Attendees will launch from Gene Coulon Memorial Beach Park and paddle north along the shore of Lake Washington, crossing over to Clarke Beach Park on Mercer Island. On a clear day, we will be treated to spectacular views of Mt. Rainier, the Olympic Mountains, Lake Washington, and the Boeing Factory.

## 2:30 PM - 5:30 PM **BIKING WITH REI**

DEPART FROM HOTEL

Attendees will ride the Cedar River trail along scenic Cedar River, one of the main watersheds into Lake Washington from the Cascade Mountains. Participants will need to be comfortable riding with traffic on low to moderately used urban streets. However, most of the ride will be on a dedicated multi-use trail. This is a mostly flat ride, through the town of Renton and onto the Cedar River bicycle trail network, where much of the trail is very pleasant as it follows the shore of the river and travels through wooded areas

## 2:30 PM - 5:30 PM **HIKING WITH REI**

DEPART FROM HOTEL

This 5-mile loop trail features old mining caves, waterfalls, wooden bridges across burbling creeks, and classic Pacific Northwest flora and fauna on the shoulder of Cougar Mountain just outside of town. The trailhead is a 20-minute drive from Gene Coulon Memorial Park.

## 3:00 PM - 5:30 PM **OPPORTUNITY WORKS MEETING**

RENTON CLUB & RAINIER  
-3RD FLOOR

The purpose of this meeting is to bring together the seven communities in the Opportunity Works Social Innovation Fund that are building pathways to postsecondary credentials and career success for opportunity youth, and in particular young men of color. Led by Jobs for the Future, sessions will be devoted to sharing lessons learned across the course of the initiative, sharing strategies for scaling and sustaining Back on Track schools and programs, discussing effective practices with young men of color, sharing tools and materials the sites have developed on their implementation of Back on Track practices, and celebrating the many significant accomplishments of Opportunity Works.

## 3:00 PM - 6:00 PM **OYF SITE LEADS MEETING**

BELLEVUE I  
-3RD FLOOR

The purpose of this meeting is to convene the Opportunity Youth Forum site leads to further develop and deepen their community of practice.

### **FACILITATORS**

**MILDRED FERRER** Harder+Company Community Research

**JENNIFER JAMES** Harder+Company Community Research

**SOPHIA LEE** Harder+Company Community Research

# wednesday may 16

## 3:00 PM - 6:00 PM OYF YOUTH LEADERS MEETING

SEATTLE  
-3RD FLOOR

The purpose of this meeting is to strengthen the OYF Youth Leaders peer network and advance the personal and professional development of OYF Youth Leaders. This session will challenge participants to consider intersectionality and strategies for bringing all aspects of their personal identity to their work; approaches to building culturally inclusive communities; tools for developing leadership skills for multiple contexts; and ways in which young nonprofit leaders can launch and sustain careers and organizations that infuse deep personal meaning into their professional lives.

### FACILITATORS

**JAMIEL ALEXANDER** Aspen Institute Forum for Community Solutions

**LASHON AMADO** National Council of Young Leaders –

Opportunity Youth United

**RYAN DALTON** Cowen Institute, National Council of Young Leaders –

Opportunity Youth United

**SHAWNICE JACKSON** National Council of Young Leaders –

Opportunity Youth United

**FELIX MORAN** Opportunities for Youth

**KIMBERLY PHAM** Project U-Turn, National Council of Young Leaders –

Opportunity Youth United

**AMANDA SHABOWICH** Youth Voice Project

**SHANICE TURNER** National Council of Young Leaders –

Opportunity Youth United

**MAKAYLA WRIGHT** SOAR, Opportunity Youth United –

Community Action Team

# thursday may 17

## 7:30 AM – 8:30 AM BREAKFAST

LAKE WASHINGTON I  
BALLROOM AND TERRACE  
-3RD FLOOR

## 8:30 AM – 1:00 PM COMMUNITY OF PRACTICE MEETING FOR DEMONSTRATION CITIES AND OTHER COMMUNITIES

LAKE WASHINGTON I  
BALLROOM AND TERRACE  
-3RD FLOOR

This is a closed meeting for teams from Demonstration Cities and affiliated Community of Practice partner cities. During this collaborative session, city teams will consider how they are embedding their employment pathway work into the broader reconnection strategy for opportunity youth in their community, with time to share challenges for group problem-solving. Additionally, the session will explore Earn and Learn pathways; city teams will evaluate where pathways exist, lessons learned to date, and will then work collaboratively across city teams to share learning.

### FACILITATORS

**LILI ALLEN** Jobs for the Future

**EMMA UMAN** Aspen Institute Forum for Community Solutions

# thank you to our funders

The Aspen Institute Forum for Community Solutions and Jobs for the Future would like to thank the following sponsors for their generous support of the Opportunity Youth Forum (OYF), Opportunity Works, and the 100,000 Opportunities Initiative™ Demonstration Cities:

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THE CALIFORNIA ENDOWMENT  
CASEY FAMILY PROGRAMS  
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